Miami Arts Charter School Corrective Action Plan For the Year Ended June 30, 2010

## Viability for Continuing Operation

As a first year school opening in 2009-10, Miami Arts Charter School incurred numerous unexpected expenses that were unavoidable due to capital improvements and construction work that had to be completed in order to satisfy changes in requirements by local municipalities and governmental agencies. This included renovations in the food service area to satisfy code as per the Florida Department of Health. Other start-up expenses included interior renovations necessary to provide additional and adequate instructional classroom spaces, including dance room renovations, flooring and other such costs necessary to deliver instruction to our students. This corrective action plan provides assurance that the school is capable of working, functioning, and continuing to develop adequately and that it has more than a reasonable chance of succeeding and being financially sustainable. This plan provides for eliminating our 06/30/10 General Fund deficit of \$50,669 and providing for a Fund Balance and a balance of Unrestricted Net Assets of \$72,240 by the end of the current fiscal year. This amounts to 2.1% of our net FEFP funding, which will be available as a reserve by the end of the year.

## Audit Finding Specifics and Explanations

Our audit report for the year ended June 30, 2010 reported that: "Our audit revealed that the School had a deficit in unreserved net assets and a governmental fund deficit of \$50,669 for which sufficient resources were not available to cover the deficit. The fiscal year 2011 budget, which has been approved by the board, projects the elimination of this deficit by the end of the fiscal year."

### Financial Status at Initiation of the Corrective Action Plan

The school has always and continues to meet all required obligations in a timely manner including all payroll and payroll taxes as required. As noted by the auditor, our current board approved budget provides for the elimination of the deficit by the end of the current fiscal year. Please see the detailed budget and the FDOE Revenue Estimate Worksheet, which are attached.

#### <u>Time Frame for Correction</u>

As noted above, the board approved budget calls for the correction to be accomplished within the current school year.

Miami Arts Charter School Corrective Action Plan For the Year Ended June 30, 2010

## Projected Weighted FTE for Current Year and Next Year

Projected Weighted FTE for year ending June 30, 2011 - 626

Projected Weighted FTE for year ending June 30, 2012 - 626

## Projected Expenditures for Current Year and Next Year

Projected Expenditures for year ending June 30, 2011 - \$3,597,144

Projected Expenditures for year ending June 30, 2012 - \$3,600,000

#### Dollar Amounts of Identified Cost Reductions

The prior year's significant start-up and building renovation costs as noted above will not require repetition this year. Last year, these costs amounted to approximately \$599,000. This year, our expected comparable costs will only be approximately \$81,000, a reduction of \$518,000.

### <u>Internal Measures to Monitor Plan</u>

Our Board of Directors shall be responsible for monitoring the financial recovery plan in order to ensure compliance. Budget to actual reports will be prepared by our contracted CPA and provided to the Board of Directors on a monthly basis in a format sufficient to enable them to monitor our progress toward achieving the plan objectives in the agreed upon time frame.

#### Summary Narrative of Plan

The object is to recover from a fund balance deficit of \$50,699 and to end the 2011 year with a fund balance of which is 2.1% of the net annual FEFP revenues. This will be achieved by the reduction of building renovation and other start-up costs.

# Reports to Governing Board and Sponsor

With the assistance of our contracted CPA, the monthly budget to actual reports required by the District will be submitted in a timely manner. In addition, monthly budget to actual reports will be provided to the Board of Directors in a format sufficient to enable them to monitor our progress toward achieving the plan objectives in the agreed-upon time frame.

Unweighted FTE -

626.00

|   | Red Book | General   | Charter                                 | Capital  |
|---|----------|-----------|---|----------|
|   | Code     | Fund      | School Grant                            | Projects |
| Revenues                                  |          |           |   |          |
| Federal Thru State - Charter School Grant | 3290     |           | 75,000                                  |          |
| Base FEFP Funding                         | 3310     | 3,473,895 | 0                                       | 107,558  |
| Local Funding Sources                     |          |           |   |          |
| Student Lab Fees                          | 3469     | 62,600    |   |          |
| Misc Local                                | 3495     | 1,000     |   |          |
| Total Local Funding Sources               |          | 63,600    | 0                                       | 0        |
| Total Revenues                            |          | 3,537,495 | 75,000                                  | 107,558  |
| Expenditures                              |          |           |   |          |
| Instruction                               | 5000     |           |   |          |
| Instructional Salaries - 27 Teachers      | 120      | 1,483,750 |   |          |
| Substitutes                               | 140      | 17,000    |   |          |
| Employee Benefits                         | 200      | 204,252   |   |          |
| Instructional Supplies                    | 510      |           | 15,000                                  |          |
| Instructional Materials                   | 520      |           | 30,000                                  |          |
| Total Instruction                         | 5000     | 1,705,002 | 45,000                                  | 0        |
| Pupil Personnel Services                  | 6100     | .,,       | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |          |
| Guidance Conselor                         | 130      | 40,000    |   |          |
| Attendance                                | 160      | 30,000    |   |          |
| Activities Director                       | 160      | 28,000    |   |          |
| Employee Benefits                         | 200      | 14,497    |   |          |
| Total Pupil Personnel Services            | 6100     | 112,497   | 0                                       | 0        |
| Instructional/Curriculum Development Svcs | 6300     | ,         |   |          |
| Scheduling Software                       | 360      | 2,200     | 0                                       | 0        |
| Instructional Staff Training Services     | 6400     | ,         | _                                       |          |
| Contracted Professional Fees              | 310      | 0         | 5,000                                   | 0        |
| Board                                     | 7100     |           | ,                                       |          |
| Board Training                            | 310      | 500       |   |          |
| Audit                                     | 310      | 12,000    |   |          |
| Total Board                               | 7100     | 12,500    | 0                                       | 0        |
| General Administration                    | 7200     | •         |   |          |
| District Admn Fee                         | 730      | 71,515    | 0                                       | 0        |
| School Administration                     | 7300     | ,         |   |          |
| Administration Salaries                   | 100      | 275,000   |   |          |
| Employee Benefits                         | 200      | 31,578    |   |          |
| Insurance                                 | 320      | 8,000     |   |          |
| Copier Leases                             | 360      | 15,000    |   |          |
| Postage and Meter Usage                   | 370      | 1,000     |   |          |
| Supplies                                  | 510      | 1,000     |   |          |
| Dues and Fees                             | 730      | 500       |   |          |
| Total School Administration               | 7300     | 332,078   | 0                                       | 0        |

Unweighted FTE -

626.00

|   | Red Book | General   | Charter      | Capital  |
|---|----------|-----------|--------------|----------|
|   | Code     | Fund      | School Grant | Projects |
| Facilities Acquisition and Construction       | 7400     |           |              |          |
| Facility Rental                               | 360      | 632,442   |              | 107,558  |
| Staff Parking Rental                          | 360      | 16,500    |              |          |
| Furniture, Fixtures, Equipment                | 640      |           | 25,000       |          |
| Total Facilities Acquisition and Construction | 7400     | 648,942   | 25,000       | 107,558  |
| Fiscal Services                               | 7500     |           |              |          |
| Fiscal Staff                                  | 100      | 35,000    |              |          |
| Employee Benefits                             | 200      | 5,058     |              |          |
| Accounting/Finance Consultant                 | 310      | 9,000     |              |          |
| Dues and Fees                                 | 730      | 1,500     |              |          |
| Total Fiscal Services                         | 7500     | 50,558    | 0            | 0        |
| Food Services                                 | 7600     |           |              |          |
| Purchased Services                            | 390      | 10,000    | 0            | 0        |
| Central Services                              | 7700     |           |              |          |
| Security Salaries                             | 100      | 35,000    |              |          |
| Employee Benefits                             | 200      | 5,058     |              |          |
| Total Central Services                        | 7700     | 40,058    | 0            | 0        |
| Operation of Plant                            | 7900     |           |              |          |
| Custodial Salaries                            | 100      | 40,000    |              |          |
| Employee Benefits                             | 200      | 5,540     |              |          |
| Commercial Property Insurance                 | 320      | 42,000    |              |          |
| Telephone Base and Long Distance              | 370      | 19,500    |              |          |
| Water/Sewer                                   | 380      | 24,000    |              |          |
| Purchased Services (Landscaping)              | 390      | 2,400     |              |          |
| Electric and Natural Gas                      | 430      | 90,000    |              |          |
| Supplies - Custodial                          | 510      | 5,000     |              |          |
| Operation of Plant                            |          | 228,440   | 0            | 0        |
| Maintenance of Plant                          | 8100     |           |              |          |
| Zone Mechanic                                 | 100      | 45,000    |              |          |
| Employee Benefits                             | 200      | 6,023     |              |          |
| Supplies - Maintenance                        | 510      | 5,000     |              |          |
| Total Maintenance of Plant                    | 8100     | 56,023    | 0            | 0        |
| Instructional Related Technology              | 8200     |           |              |          |
| Technology Specialist                         | 100      | 45,000    |              |          |
| Employee Benefits                             | 200      | 6,023     |              |          |
| Total Instructional Related Technology        | 8200     | 51,023    | 0            | 0        |
| Debt Service                                  | 9200     |           |              |          |
| Accumulation of Rental Deposit                | 730      | 93,750    | 0            | 0        |
| Total Expenditures                            |          | 3,414,586 | 75,000       | 107,558  |
| Excess of Revenues over Expenditures          |          | 122,909   | 0            | 0        |
| Fund Balance - July 1, 2010                   | 2800     | (50,669)  | 0            | 0        |
| Fund Balance - June 30, 2011                  | 2760     | 72,240    | 0            | 0        |

#### Revenue Estimate Worksheet for Miami Arts Charter School

Based on the Second Calculation of the FEFP 2010-11

School District: Miami-Dade

# 1. 2010-11 FEFP State and Local Funding

| Base Student Allocation | \$3,623.76 | District Cost Differential: | 1.0107 |
|-------------------------|------------|-----------------------------|--------|
|-------------------------|------------|-----------------------------|--------|

|                                    |               |             | Weighted  | 2010-11 Base   |
|------------------------------------|---------------|-------------|-----------|----------------|
|                                    |               | Program     | FTE       | Funding WFTE x |
| Program                            | Number of FTE | Cost Factor | (b) x (c) | BSA x DCD      |
| <u>(a)</u>                         | <b>(b)</b>    | (c)         | (d)       | (e)            |
| 101 Basic K-3                      |               | 1.089       | 0.0000    | \$ -           |
| 111 Basic K-3 with ESE Services    |               | 1.089       | 0.0000    | \$ -           |
| 102 Basic 4-8                      | 360.00        | 1.000       | 360.0000  | \$ 1,318,512   |
| 112 Basic 4-8 with ESE Services    | 13.00         | 1.000       | 13.0000   | \$ 47,613      |
| 103 Basic 9-12                     | 246.00        | 1.031       | 253.6260  | \$ 928,914     |
| 113 Basic 9-12 with ESE Services   | 7.00          | 1.031       | 7.2170    | \$ 26,433      |
| 254 ESE Level 4 (Grade Level PK-3) |               | 3.523       | 0.0000    | \$ -           |
| 254 ESE Level 4 (Grade Level 4-8)  |               | 3.523       | 0.0000    | \$ -           |
| 254 ESE Level 4 (Grade Level 9-12) |               | 3.523       | 0.0000    | \$ -           |
| 255 ESE Level 5 (Grade Level PK-3) |               | 4.935       | 0.0000    | \$ -           |
| 255 ESE Level 5 (Grade Level 4-8)  |               | 4.935       | 0.0000    | \$ -           |
| 255 ESE Level 5 (Grade Level 9-12) |               | 4.935       | 0.0000    | \$ -           |
| 130 ESOL (Grade Level PK-3)        |               | 1.147       | 0.0000    | \$ -           |
| 130 ESOL (Grade Level 4-8)         |               | 1.147       | 0.0000    | \$ -           |
| 130 ESOL (Grade Level 9-12)        |               | 1.147       | 0.0000    | \$ -           |
| 300 Career Education (Grades 9-12) |               | 1.035       | 0.0000    | \$ -           |
| Totals                             | 626.00        |             | 633.8430  | \$ 2,321,472   |

|   |       |             | Matrix       |       | arantee  |              |
|---|-------|-------------|--------------|-------|----------|--------------|
| 2. ESE Guaranteed Allocation:                                       | FTE   | Grade Level | Level        | Per   | Student  |              |
|   |       | PK-3        | 251          | \$    | 1,070    | \$<br>-      |
| Additional Funding from the ESE                                     |       | PK-3        | 252          | \$    | 3,455    | \$<br>-      |
| Guaranteed Allocation. Enter the FTE                                |       | PK-3        | 253          | \$    | 7,050    | \$<br>-      |
| from 111,112, & 113 by grade and matrix level. Students who do not  | 13.00 | 4-8         | 251          | \$    | 1,200    | \$<br>15,600 |
|   |       | 4-8         | 252          | \$    | 3,584    | \$<br>-      |
| have a matrix level should be  considered 251. This total should  — |       | 4-8         | 253          | \$    | 7,179    | \$<br>-      |
| equal all FTE from programs 111, 112 — & 113 above.                 | 7.00  | 9-12        | 251          | \$    | 854      | \$<br>5,978  |
|   |       | 9-12        | 252          | \$    | 3,238    | \$<br>-      |
|   |       | 9-12        | 253          | \$    | 6,833    | \$<br>-      |
| Total FTE with ESE Services   | 20.00 | <u> </u>    | Total from I | ESE G | uarantee | \$<br>21,578 |

#### 3. Supplemental Academic Instruction:

| District SAI Allocation  | \$ 117,656,882 | Per Student |         |
|--------------------------|----------------|-------------|---------|
| divided by district FTE  | 347,893.72     | \$ 338 \$   | 211,588 |
| (with eligible services) |                |             |         |

#### 4. Reading Allocation:

Charter Schools should contact their school district sponsor regarding eligibility and distribution of reading allocation funds.

| Total Base Funding | FSF Cuerentee   | 2 IA2 bgo | 2,554,638 |
|--------------------|-----------------|-----------|-----------|
| Total Base Funding | . ESE GHATANIEE | and SAL 5 | 2,554,038 |

#### 5. Class size Reduction Funds:

|         | Weighted FTE (From Section 1) | X | <u>DCD</u> | X Allocation fact | <u>ors*</u> |               |               |
|---------|-------------------------------|---|------------|-------------------|-------------|---------------|---------------|
| PK - 3  | 0.0000                        |   | 1.0107     | 1325.66           | =           | 0             |               |
| 4-8     | 373.0000                      |   | 1.0107     | 904.24            | =           | 340,890       |               |
| 9-12    | 260.8430                      | - | 1.0107     | 906.42            | =           | 238,963       |               |
| Total * | 633.8430                      |   |            | Total Clas        | s Size Red  | luction Funds | \$<br>579,853 |

(\*Total FTE should equal total in Section 1, column (d).)

| 6A. Divide school's Weighted FTE (WFTE) t<br>in (d) above:<br>to obtain school's WFTE share.  | 633.8430                  | _by dis          | trict's WFTE:               | <u>374,691</u> | . <u>57</u><br>0.1692% |          |           |
|---|---------------------------|------------------|-----------------------------|----------------|------------------------|----------|-----------|
| 6B. Divide school's Unweighted FTE (UFTE) in (b) above: to obtain school's UFTE share.  | total computed 626.00     | _by dis          | trict's UFTE:               | 347,893        | . <u>72</u><br>0.1799% |          |           |
| 6C. Divide school's High School Unweighted in (b) above: to obtain school's UFTE share.   | FTE (UFTE) tota<br>253.00 | _                | ted<br>trict's UFTE:        | 347,893        | . <u>72</u><br>0.0727% |          |           |
| 7. Other FEFP (WFTE share) Applicable to all Charter Schools: Declining Enrollment Sparsity Supplement Minimum Guarantee Program Related Requirements: Safe Schools | 0<br>0<br>0<br>10,024,920 | r to Noto<br>(a) | es At Bottom:<br>10,024,920 | X              | 0.1692%                | \$       | 16,962    |
| Lab School Discretionary 8. Discretionary Local Effort (WFTE share)   | 0                         | ( <b>d</b> )     | 107,562,643                 | X              | 0.1692%                | \$       | 181,996   |
| 9. Discretionary Millage Compression Alloca<br>.748 mills (UFTE share)<br>.250 mills (UFTE share)   | tion                      | (b)<br>(b)       | 0 0                         | X<br>X         | 0.1799%<br>0.1799%     | \$<br>\$ |           |
| 10. State Fiscal Stabilization Fund Entitleme<br>Charter schools should contact their school of<br>entitlement is from State Fiscal Stabilization<br>h below.       | listrict sponsor rega     | _                |                             | X              | 0.1692%                | \$       | 195,925   |
| 11. Proration to Funds Available (WFTE sha  | ıre)                      | (a)              | 0                           | x              | 0.1692%                | \$       | -         |
| 12. Discretionary Lottery (WFTE share)  |                           | (a)              | 983,006                     | X              | 0.1692%                | \$       | 1,663     |
| 13. Instructional Materials Allocation (UFT)  | E share)                  | <b>(b)</b>       | 27,848,909                  | X              | 0.1799%                | \$       | 50,100    |
| Science Laboratory Materials (high scho<br>Dual Enrollment Instructional Materials  | =                         | (c)<br>cootnote  | 434,083<br>i below)         | X              | 0.0727%                | \$       | 316       |
| 14. Student Transportation  |                           | (e)              |                             |                |                        |          |           |
| Ent   | er All Riders             |                  |                             | X              | 337                    | \$       |           |
| Ent   | er ESE Student R          | iders            |                             | X              | 1,297                  | \$       | -         |
| 15. Florida Teachers Lead Program Stipend   |                           | <b>(f)</b>       |                             |                |                        |          |           |
| 16. Food Service Allocation   |                           | (g)              |                             |                |                        |          |           |
| 17. Performance Pay Plan  |                           |                  |                             |                |                        |          |           |
|   |                           |                  |                             |                | Total                  | \$       | 3,581,453 |
|   |                           |                  |                             | Averga         | e Per Student          | \$       | 5,721     |
|   |                           |                  |                             | Distrc         | t Admin Fees           | \$       | 71,515    |
|   |                           |                  | C                           | apital Out     | lay Set-Aside          | \$       | 107,558   |
|   |                           |                  | Net                         | General F      | und Revenue            | \$       | 3,402,380 |
| NOTES:  |                           |                  |                             |                |                        |          |           |

#### NOTES:

- (a) District allocations multiplied by percentage from item 6A.
- (b) District allocations multiplied by percentage from item 6B.
- (c) District allocations multiplied by percentage from item 6C.
- (d) Proceeds of millage levy multiplied by percentage from item 6A.
- (e) Consistent with Chapter 1006.21, Florida Statutes and DOE Student Transportation General Instructions. Numbers entered here will be multiplied by the district level transportation funding per rider. "All Riders" should include both basic and ESE Riders. "ESE Student Riders" should include only ESE Riders.
- $(f)\ Teacher\ Lead\ Program\ Allocation\ per\ 1012.71,\ Florida\ Statutes$
- (g) Funding based on student eligibility and meals provided, if participating in the National School Lunch Program.
- (h) If the district's decision is to use the State Fiscal Stabilization Funds, then the charter school will have to comply with the district's requirements for assurances and reporting.
- (i) As provided in the 2008 General Appropriations Act, school districts are required to pay for instructional materials used for the instruction of public school

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high school students who are earning credit toward high school graduation under the dual enrollment program as provided in section 1011.62(l)(i), Florida Statutes

Administrative fees charged by the school district shall be calculated based upon 5 percent of available funds from the FEFP and categorical funding for which charter students may be eligible. For charter schools with a population of 251 or more students the difference in the fee calculation andthe fee withheld may only be used for capital outlay purposes specified in 1013.62(2) F.S. To calculate the administrative fee to be withheld for schools with more than 250 students, divide the school population into 250. Multiply that fraction times the funds available, then times 5%.

FEFP and categorical funding are recalculated during the year to reflect the revised number of full-time equivalent students reported during the survey periods designated by the Commissioner of Education.

Revenues flow to districts from state sources and from county tax collectors on various distribution schedules.

\*Please note that class size allocation factors have been adjusted for the Class Size Proration.